Drug Fair

Merchandising Proposal

R. J. Reynolds Tobacco Company

Drug Fair Cigarette Merchandising Recommendation

Objective Maximize sales, promotions, and retail display allowances from both RJR and Philip Morris.

Merchandising Proposal RJR/Philip Morris "Co-Existence"

- Implement RJR Retail Partners Program
 - Non Self Service Level II
 - Retail Accrual Program
 - National Promotions
 - Retail Representative Implemented Price Reduction
- Implement Philip Morris Retail Masters Program
 - Non Self Service Level II
 - Flex Program



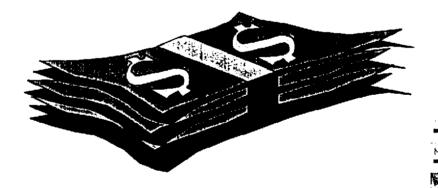
Drug Fair Financial Implication

Total Program Value

(annual)

- \$33,000 RJR Contractual
- \$ 45,554 RJR Accrual, National Work Plan and Price Reduction
- \$32,400 PM Contractual
- \$10,800 PM Flex
- ??? PM National Promotions

\$ 121, 754



Co-Existence Vs. Exclusivity Financial Comparison

PM Exclusivity \$ 75,600

Co-Existence \$ 121,754

Notes:

- ① Includes Retail Display Allowances and Promotional Monies.
- ② Numbers based on 25 Drug Stores only.
- ③ Does not include Philip Morris National Promotion Monies for for Exclusivity or Co-Existence.



1996 Retail Partners Proposed A

Drug Fair

Pack Outlet Non-Self Service

Number of Stores: 25

RJR Volume (Per Week / Per Store): 36 Proposed Merchandising/Presence: Level 2 Proposed Retail Accrual Program: Level 2

| | Annual Dollars | | |
|--------------------------------------|--|----------------|----------------|
| | Proposed (A) | +1 Volume Grid | -1 Volume Grid |
| Per Store | | | |
| Merchandising / Presence Program | \$1,320 | \$1,440 | \$1,200 |
| Retail Accrual Program (No Match) | \$408 | \$480 ' | \$336 |
| WorkPlan | \$50 0 | \$500 | \$500 |
| Discounting | The state of the s | | |
| Full Price | \$498 | \$63 6 | \$429 |
| Savings | \$328 | \$419 | \$282 |
| | | | |
| | | | |
| Value of Partnership (Per Store) | \$3,053 | \$3,474 | \$2,747 |
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| Total All Stores | 10.00 | | |
|--------------------------------------|---------------------|----------------------|---------------------|
| Merchandising / Presence Program | \$33,000 | \$36,000 | \$30,000 |
| Retail Accrual Program (No Match) | \$10,200 | \$12,000 | \$8,400 |
| WorkPlan | \$12 ,500 | \$12,500 | \$12,500 |
| Discounting Full Price Savings | \$12,441 \$8,190 | \$15,897 \$10,485 | \$10,713 \$7,053 |
| Total Value of Partnership | \$76,331 | \$86,862 | \$68,666 |
| | and the second | | |
| RJR Cents / Per Carton | \$1.63 | | |